

Harris Group CARBON REDUCTION PLAN

1. Supplier Information

Supplier Name: Harris Maxus

Publication Date: March 2026

This Carbon Reduction Plan (CRP) has been prepared in accordance with Procurement Policy Note (PPN) 06/21 and the associated Technical Standard for the Completion of Carbon Reduction Plans. This Plan is published on the Company's UK website and is publicly available.

2. Commitment to Achieving Net Zero

Harris Maxus ("the Company") is committed to achieving Net Zero greenhouse gas emissions by 2050 in line with UK Government Procurement Policy Note (PPN) 06/21.

This commitment applies to the Company's UK operations and reflects its role as an importer and distributor of vehicles. The Company will continue to develop its emissions reporting and reduction strategies in line with UK Government guidance and evolving best practice.

The Company operates as a vehicle distributor and importer and does not undertake manufacturing activities. Its approach to decarbonisation reflects this operating model and focuses on emissions within its operational control and influence.

3. Organisational Boundary

This Carbon Reduction Plan covers the Company's UK operations only under the operational control approach, and the emissions reported cover:

- Office and facility operations
- Company-owned or controlled vehicles
- Business travel undertaken by employees

The Company does not control or undertake vehicle manufacturing. Vehicles supplied are manufactured by third-party original equipment manufacturers (OEMs), including SAIC Motor.

4. Baseline Emissions Footprint

Baseline Year: FY2025

The Company has developed an initial estimated baseline of its greenhouse gas emissions for UK operations based on available internal data, operational activity, and reasonable assumptions aligned with the Greenhouse Gas Protocol Corporate Standard and these figures will be refined and verified as data collection processes are further developed.

Estimated Baseline Emissions

Emissions	Total (tCO ₂ e)
Scope 1 (Direct emissions – company vehicles)	85 tCO ₂ e
Scope 2 (Purchased electricity – offices)	42 tCO ₂ e
Scope 3 (Business travel – flights, hotels, limited data available)	28 tCO ₂ e
Total Estimated Baseline Emissions	155 tCO₂e

Current Position:

Current Emissions (FY2026 – estimated)

Emissions	Total (tCO ₂ e)
Scope 1	83 tCO ₂ e
Scope 2	40 tCO ₂ e
Scope 3 (Scope 3 emissions currently include selected categories (primarily business travel) and do not yet represent a full Scope 3 inventory.)	30 tCO ₂ e
Total Estimated Emissions	153 tCO₂e

The Company continues to enhance its emissions data collection and reporting processes and will expand the scope and accuracy of its emissions inventory over time.

Scope 3 and Value Chain Emissions

As a vehicle importer and distributor, the Company reports emissions within its operational control, including Scope 1, Scope 2 and selected Scope 3 categories. The Company recognises that a significant proportion of lifecycle emissions associated with the vehicles it supplies arise within its value chain, including:

- Vehicle manufacturing emissions (upstream)
- Use-phase emissions generated during vehicle operation by end users

These emissions fall outside the Company's organisational boundary and are not included within the reported totals in this Carbon Reduction Plan.

The Company has identified relevant Scope 3 categories, including:

- Business travel
- Upstream and downstream transportation
- Purchased goods and services (including vehicles)
- Use of sold products (where material and measurable)

The Company will continue to develop its methodology for assessing these emissions and will seek to improve Scope 3 coverage in line with GHG Protocol guidance and UK procurement expectations.

5. Approach to Supply Chain Emissions

Vehicles distributed by the Company are sourced from manufacturers, including SAIC Motor, which publish their own emissions and sustainability data. Such data is not incorporated into the Company's emissions totals and is used for contextual understanding of supply chain impact only

The Company will, where appropriate:

- Engage with OEM partners on emissions reduction initiatives
- Prioritise lower-emission vehicle technologies (e.g. electric vehicles)
- Support alignment with manufacturers' decarbonisation strategies

6. Emissions Reduction Targets

The Company commits to:

- Achieving Net Zero greenhouse gas emissions by 2050
- Establishing a more mature and verified emissions baseline within 12 months
- Setting science-aligned reduction targets following baseline refinement
- Supporting the transition to zero-emission vehicle supply

The Company intends to achieve a reduction in Scope 1 and Scope 2 emissions over time and will continue to improve emissions performance through operational efficiencies and fleet transition.

Carbon Reduction Initiatives

The Company is implementing the following measures:

Operational Measures

- Reduction in business travel emissions
- Review of fleet composition to support EV transition
- Improved energy efficiency in offices

Procurement & Supply Chain

- Increased focus on zero-emission vehicles
- Engagement with OEM partners on sustainability
- Consideration of lifecycle emissions in product offering

Data & Reporting

- Development of internal emissions tracking capability
- Alignment with GHG Protocol methodologies
- Preparation for annual CRP updates

7. Governance and Responsibility

Responsibility for this Carbon Reduction Plan sits with senior management. Progress will be reviewed periodically and updated annually in line with UK procurement requirements. The Company is in the process of establishing its first verified emissions baseline for UK operations. Pending completion of this process, indicative emissions data has been developed using internal operational data and reasonable estimates.

Emissions will be refined and updated annually to ensure full compliance with the requirements of PPN 06/21 and associated technical guidance.

8. Declaration

This Carbon Reduction Plan has been prepared in accordance with PPN 06/21 and represents the Company's emissions and reduction commitments based on currently available data.

Where third-party data is referenced, it is clearly identified as external to the Company's operational emissions boundary.

Emissions have been reported and recorded in accordance with the Greenhouse Gas Protocol Corporate Accounting and Reporting Standard. The Company has applied the operational control approach in defining its organisational boundary.

This Carbon Reduction Plan is published on the Company's UK website and is publicly available and is approved by the Company.